

How we deliver value

262
Million

people fed by the use of our crop nutrition solutions

20
Million

The number of farmers we collaborate with.

800

Agronomists on the ground

Getting to 2050

9.8
Billion

Estimated world population in 2050

25%
Reduction

In food loss and waste needed by 2050

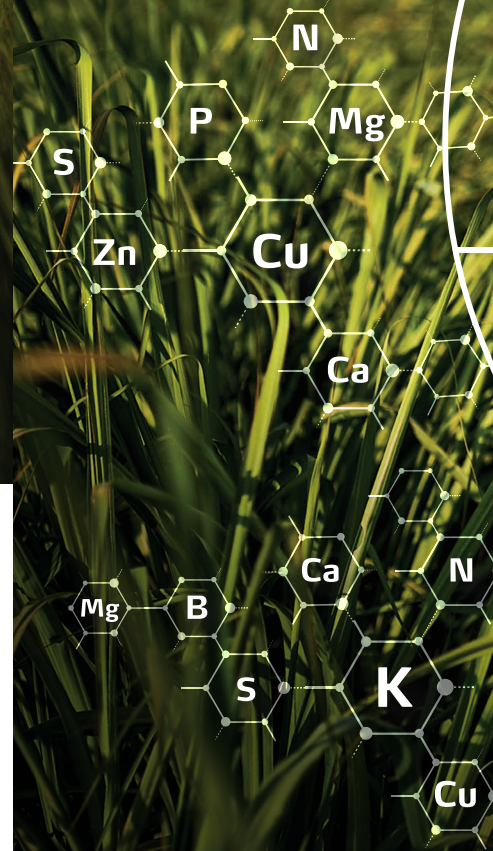
45%
Reduction

In CO2 emissions needed by 2030, reaching net zero around 2050.



Knowledge grows

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About Yara

Yara grows knowledge to responsibly feed the world and protect the planet. Supporting our vision of a world without hunger and a planet respected, we pursue a strategy of sustainable value growth, promoting climate-friendly crop nutrition and zero-emission energy solutions. Yara's ambition is focused on growing a climate positive food future that creates value for our customers, shareholders and society at large and delivers a more sustainable food value chain.

To achieve our ambition, we have taken the lead in developing digital farming tools for precision farming, and work closely with partners throughout the food value chain to improve the efficiency and sustainability of food production. Through our focus on clean ammonia production, we aim to enable the hydrogen economy, driving a green transition of shipping, fertilizer production and other energy intensive industries.

Founded in 1905 to solve the emerging famine in Europe, Yara has established a unique position as the industry's only global crop nutrition company. We operate an integrated business model with around 17,000 employees and operations in over 60 countries, with a proven track record of strong returns. In 2020, Yara reported revenues of USD 11.6 billion.

www.yara.com

Our Mission

Responsibly feed the world and protect the planet.

Our Vision

A collaborative society; a world without hunger; a planet respected.






Sustainability and profitability

The ever-increasing demand for nutritious food, together with the opportunities embedded in growing of a climate positive food future, promise an exciting outlook for our company. Supporting our vision of a world without hunger and a planet respected, we pursue a strategy of sustainable value growth, promoting climate-friendly crop nutrition and zero-emission energy solutions.

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Yara drives sustainable performance and is on a mission to responsibly feed the world and protect the planet.

Linking performance measures to people, planet and prosperity

 People	No fatalities and TRI<1.0
	Top quartile engagement index score
	Top quartile Diversity & Inclusion Index score
	>35% female leaders in senior management positions
 Planet	150 million hectares under management
	10% lower GHG emissions in kg CO ₂ e/kg N produced
	Launching carbon marketplace
 Prosperity	30% absolute reduction in Scope 1 and 2 by 2030
	300-600 MUSD incremental EBITDA from new business models
	· USD 1.5 billion revenues from new business models
	· USD 1.2 billion revenues from online sales
	Delivering on YIP 2.0 by 2023: · Increased production: 1.3 mt ammonia and 2.8 mt finished products · Fixed cost flat at 2.34 BUSD, working capital reduced to 92 days
ROIC > 10% mid cycle	
Premium products: volume and commercial margin growth	